



Speakers



Arnoud Herremans
Lean Kaizen Consultant,
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Henny Koch
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Dorthe Christina Kroun
Thermo Fisher Scientific, Denmark



Ann McGee
PharmaLex, Ireland



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KPIs and Quality Metrics

How to foster Continual Quality Improvement

05/06 March 2020 | Amsterdam, Netherlands



Highlights

- Key Performance Indicators (KPIs)
- Continual Quality Improvement (CQI)
- Correlation with Process Controls, Quality Costs and Business Continuity
- Tools and Techniques
- Psychological Aspects

Objectives

This 2-day Master Class brings together well-experienced experts to discuss the latest expectations and requirements for Quality Metrics and KPIs and how they are linked to Continual Quality Improvement (CQI), the cost of non-conformance and Business Continuity. This will support you turning your company's quality excellence goals into reality.

Background

To remain 'regulatory compliant' and to ensure the continuity of product supply in a cost-effective way, systems and processes must be evaluated and the respective processes simplified and controlled. Important tools in this context are accurate Quality Metrics, the right Key Performance Indicators (KPIs) and Continual Quality Improvement.

Quality Metrics in itself are not new, though. They have already been used in pharmaceutical industry for years –mainly internally to measure operational performance. But quality can be measured on different levels and for many processes. Done in the right way, Quality Metrics can enable companies to reach a high quality performance. They will benefit from a continuous improvement in both operational performance and GMP compliance. And both are important for the continuity of business and product supply.

A good quality metrics system supports both industry's profitability and GMP compliance. But a good system precludes overproduction of metrics; you only measure what adds value to quality in the most efficient way. This way the metric system is fit for purpose, enables you to maintain a high quality standard and allows you to lower your costs for quality. This can drive the price down and renders continuity to the business at the same time. To make this happen, industry must come together in courses like this to learn and discuss how to build a better quality system using smart quality metrics.

Target Audience

Managers and Executives from pharmaceutical Quality Assurance and Quality Management but also Business Executives and Production Managers and those involved managing the continuity of product supply.

Moderator

Wolfgang Schmitt

Programme

Quality Metrics and beyond

- Expectations of the agencies
- Quality Culture as the basis for quality improvements
- How to involve the management in Quality Metrics
- Set up of a practical review system
- Follow up actions on management reviews

FDA's Quality Metrics Program

- Background
- What is the status of the FDA Quality Metrics Program?
- The new Quality Metrics Feedback Program and Quality Metrics Site Visit Program
- Case Study: Experience with the FDA Quality Metrics Pilot Phase

Integration of Quality Metrics Systems and KPIs in Continuous Improvement and Business Continuity

- Understanding critical processes & where quality risks lie/ process mapping
- Defining the right KPIs
- Meaningful metrics (and the pitfalls)
- The role of Quality Impact Assessment & effectiveness checks
- The link to Opportunities for Improvement (OFIs), Continuous Quality Improvements (CQIs) and Business Continuity

Psychological Aspects of Continuous Improvement

- What do the numbers tell us?
- Business culture
- Empowerment of people

Assignment of Metrics and Correlation with Process Controls

- The importance of proper use and relevance of lagging and leading KPIs in correlation with process controls.
- The set up and implementation of a risk based data evaluation methods for continual improvement and the Management Review

KPIs and the Cost of Non-Conformance

- Quality by the numbers: what are quality costs?
- How to determine the cost of poor quality
- Quantify – analyse - improve
- Calculating return on investment



Case Study:

Quality Metrics as a Key Driver for CQI

- Why did we implement Metrics?
- How did we do it?
- What was the outcome?
- Lessons learned
- How to apply Quality Metrics as a Key Driver for CQI

Parallel sessions (2 out of 3)

1. Managing Data: The Bridge from Quality Metrics to CQI

- Defining the right KPIs and Meaningful metrics (work on examples)
- What to learn from the data

2. Quality Metrics Principles to foster Business Continuity

- Expectations of authorities, what is essential for performance metrics?
- The link to ICH Q12: Quality Metrics as part of Product Lifecycle Management.
- Case Study: Continual risk mitigation to transform lagging performance data into Leading Metrics and Quality Objectives

3. Analysis Tools for assessing and optimising Process Flows

- How to choose and use the correct tools

You will be able to attend 2 of these sessions. Please choose the ones you like to attend when you register for the course.

Wrap-up: What the Future will bring

- True understanding of the quality risks specific to our businesses
- A shift to pro-active QRM from reactive risk assessment
- Integration of QRM and change management
- Moving away from the functional silo mentality
- Process and QMS improvement in the interest of patient care
- Meaningful performance evaluation criteria and metrics

Speakers



Arnoud Herremans
Lean Kaizen Coach, Netherlands

Arnoud Herremans was Senior Scientist at Solvay Pharmaceuticals and Research Unit Manager at Abbott Healthcare. He has a psychological background (Behavioral Neuroscience at Utrecht University) and has been applying Lean - 6Sigma and Kaizen methods to the life sciences industry.



Henny Koch
Qimp Management Systems B.V.,
Netherlands

Henny Koch is Managing Director at Qimp Management Systems B.V. During 36 years in pharmaceutical industry he held several positions in R&D, Manufacturing and Quality. Since 2012, he is active as quality consultant within Life Science Industry.



Dorthe Christina Kroun
Thermo Fisher Scientific, Denmark

Dorthe Kroun is Senior Quality Manager and Site QA Head for the Danish Thermofisher site in Roskilde. Before that she held various QA positions at Bavarian Nordic, Contura International and Novo Nordisk.



Ann McGee
PharmaLex Ireland, form. Senior Inspector
of the Irish Medicines Board

Ann McGee is Managing Director PharmaLex Ireland and has extensive experience both in the pharmaceutical industry and as a regulator. She is a former Senior Inspector of the Irish Medicines Board, Chief Executive of the Pharmaceutical Society of Ireland and Deputy Chair of PIC/S.



Jason McGuire
Fagron, USA

Jason McGuire is Vice President and Global Quality Director. He has been working many years in pharmaceutical and healthcare industry, from QA/QC to Business Development and Operational Excellence.



Social Event

In the evening of the first course day, you are cordially invited to a social event. This is an excellent opportunity to share your experiences with colleagues from other companies in a relaxed atmosphere.

If the bill-to-address deviates from the specifications on the right, please fill out here:

Reservation Form (Please complete in full)

KPIs and Quality Metrics | 05/06 March 2020, Amsterdam, Netherlands

Please choose TWO sessions:

- Managing Data: The Bridge from Quality Metrics to CQI*
- Quality Metrics Principles to foster Business Continuity*
- Analysis Tools for assessing and optimising Process Flows*

Title, first name, surname

Department

Company

CONCEPT HEIDELBERG
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GERMANY

Important: Please indicate your company's VAT ID Number

Purchase Order Number, if applicable

City

ZIP Code

Country

Phone / Fax

E-Mail (Please fill in)

General terms and conditions

If you cannot attend the conference you have two options:

1. We are happy to welcome a substitute colleague at any time.
2. If you have to cancel entirely we must charge the following processing fees:
 - Cancellation until 2 weeks prior to the conference 10 %
 - Cancellation until 1 week prior to the conference 50 %
 - Cancellation within 1 week prior to the conference 100 %

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Terms of payment: Payable without deductions within 10 days after receipt of invoice.

Important: This is a binding registration and above fees are due in case of can-

cellation or non-appearance. If you cannot take part, you have to inform us in writing. The cancellation fee will then be calculated according to the point of time at which we receive your message.

In case you do not appear at the event without having informed us, you will have to pay the full registration fee, even if you have not made the payment yet. Only after we have received your payment, you are entitled to participate in the conference (receipt of payment will not be confirmed!) (As of January 2012).

German law shall apply. Court of jurisdiction is Heidelberg.

Privacy Policy: By registering for this event, I accept the processing of my Personal Data. Concept Heidelberg will use my data for the processing of this order for which I hereby declare to agree that my personal data is stored and processed. Concept Heidelberg will only send me information in relation with this order or similar ones. My personal data will not be disclosed to third parties (see also the privacy policy at <https://www.gmp-compliance.org/privacy-policy>). I note that I can ask for the modification, correction or deletion of my data at any time via the contact form on this website.

Date

Thursday, 05 March 2020, 9.00h – 17.45h

(Registration and coffee 8.30h – 9.00h)

Friday, 06 March 2020, 8.00h – 15.00h

Venue

Meeting Centre 2, situated next to the Mövenpick hotel

Hotel

Mövenpick Hotel Amsterdam City Centre

Piet Heinkade 11

1019 BR Amsterdam, Netherlands

Phone +31 205191200

Email hotel.amsterdam@movenpick.com

Fees (per delegate, plus VAT)

ECA Members € 1,590

APIC Members € 1,690

Non-ECA Members € 1,790

EU GMP Inspectorates € 895

The conference fee is payable in advance after receipt of invoice and includes conference documentation, dinner on the first day, lunch on both days and all refreshments. VAT is reclaimable.

Accommodation

CONCEPT HEIDELBERG has reserved a limited number of rooms in the conference hotel. You will receive a room reservation form/POG when you have registered for the course. Reservation should be made directly with the hotel. Early reservation is recommended.

Registration

Via the attached reservation form, by e-mail or by fax message. Or you register online at www.gmp-compliance.org.

Conference language

The official conference language will be English.

Organisation and Contact

ECA has entrusted Concept Heidelberg with the organisation of this event.

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