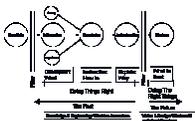


# ***Drug Product***



# Raw Materials Design Space

- Usually very limited data available from R&D
- Difficult to obtain raw materials for R&D evaluation that have varying physicochemical properties
- Define which excipients are critical and why
- Characterize materials, as best possible
- Work extensively with vendors to source materials and investigate range of material properties (design space) as efficiently as possible (DOE if possible)
- Baseline/Characterize properties of raw materials so that commercial operations can evaluate any potential shifts



# Range of Excipient Critical Properties Over Time

e.g. HPMC Wyeth Example Case Study #3

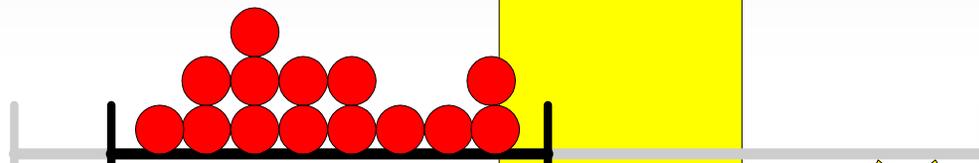
USP  
Limits



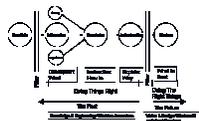
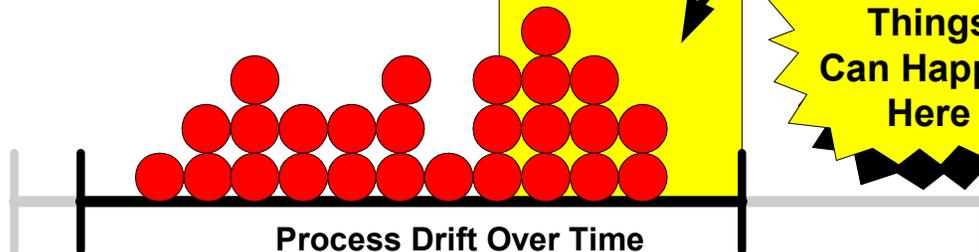
R&D  
Development  
Experience



Initial Launch  
Experience

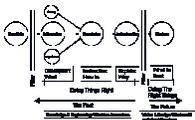


Long-Term  
Commercial  
Experience



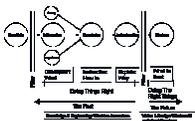
# Case Study 1: Qualifying a 2nd Manufacturing Site

- Can we transfer this product to a 2<sup>nd</sup> manufacturing site?
  - Political
  - Financial
  - Reputation of Division/Department/Company
  - QbD principles applied



# *Use of DOEs During Site Transfer to Further Understand Manufacturing Behavior in Originating Site*

- Site transfer of product initiated
  - “Standard” wet granulation process
  - Granulation process switched from Collette Gral 600L to Fielder 600L
  - All other process parameters were “the same”
  - Raw Materials “same”
- Objectives
  - Needed to optimize process for granulation endpoint
  - Nested experimental design for compressing studies

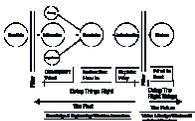


# Granulation Design DOE

Run	Power (KW)	Water (kg)	Vacuum	Time (min)
1	20.5	37	On	$\leq 3$
2	22.5	36	Off	$\leq 3$
3	18.5	38	On	$\leq 3$
4	20.5	36	Off	$\leq 3$
5	22.5	37	On	$\leq 3$
6	18.5	37	Off	$\leq 3$
7	18.5	36	On	$\leq 3$
8	22.5	38	Off	$\leq 3$
9	20.5	37	On	$\leq 3$

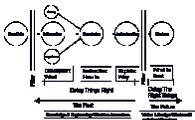
↑  
Political Variable

Run 1 and Run 9 are identical, to estimate “clean bowl effect”

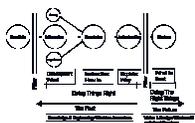
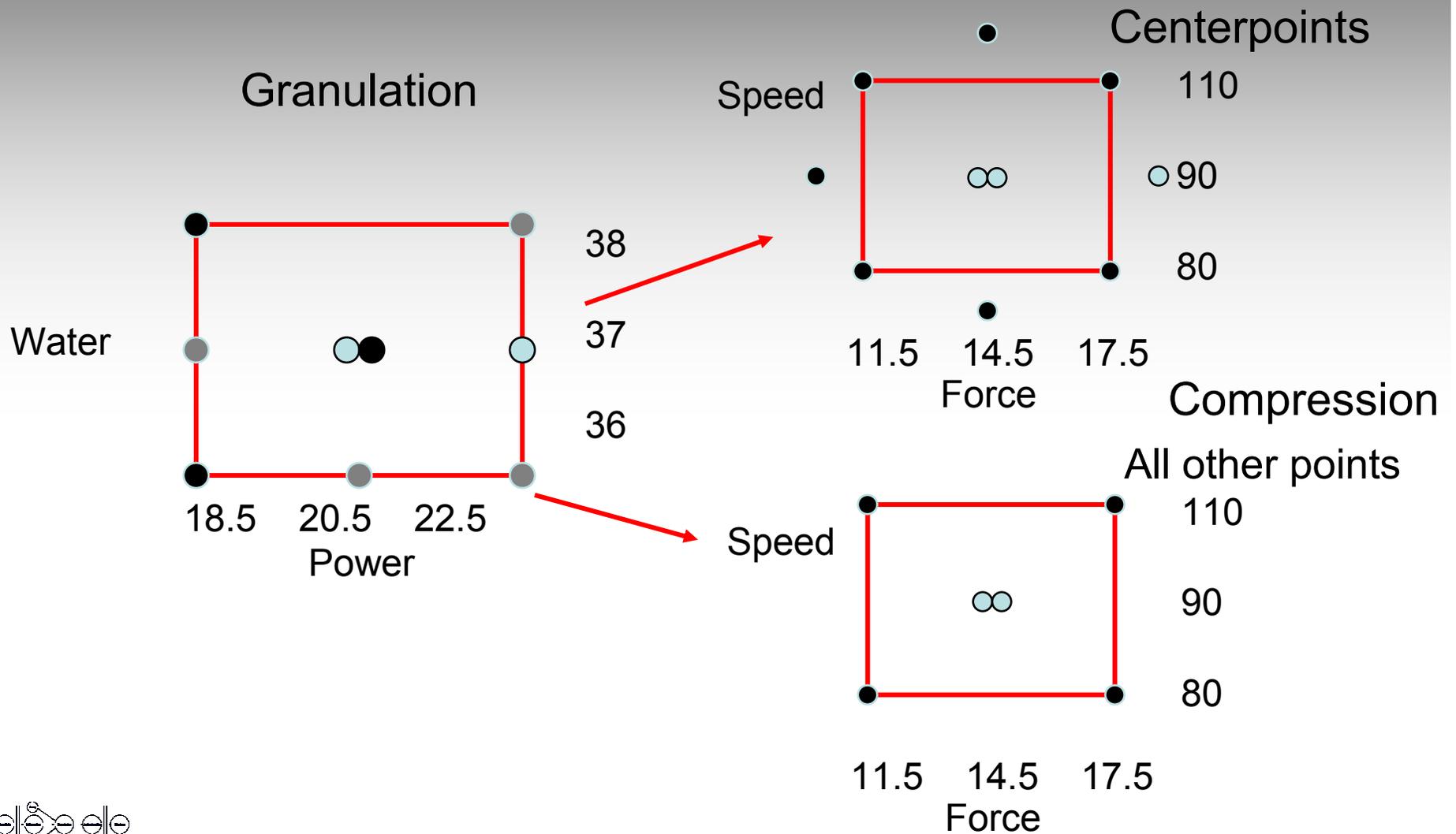


# Compressing Study DOE

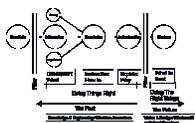
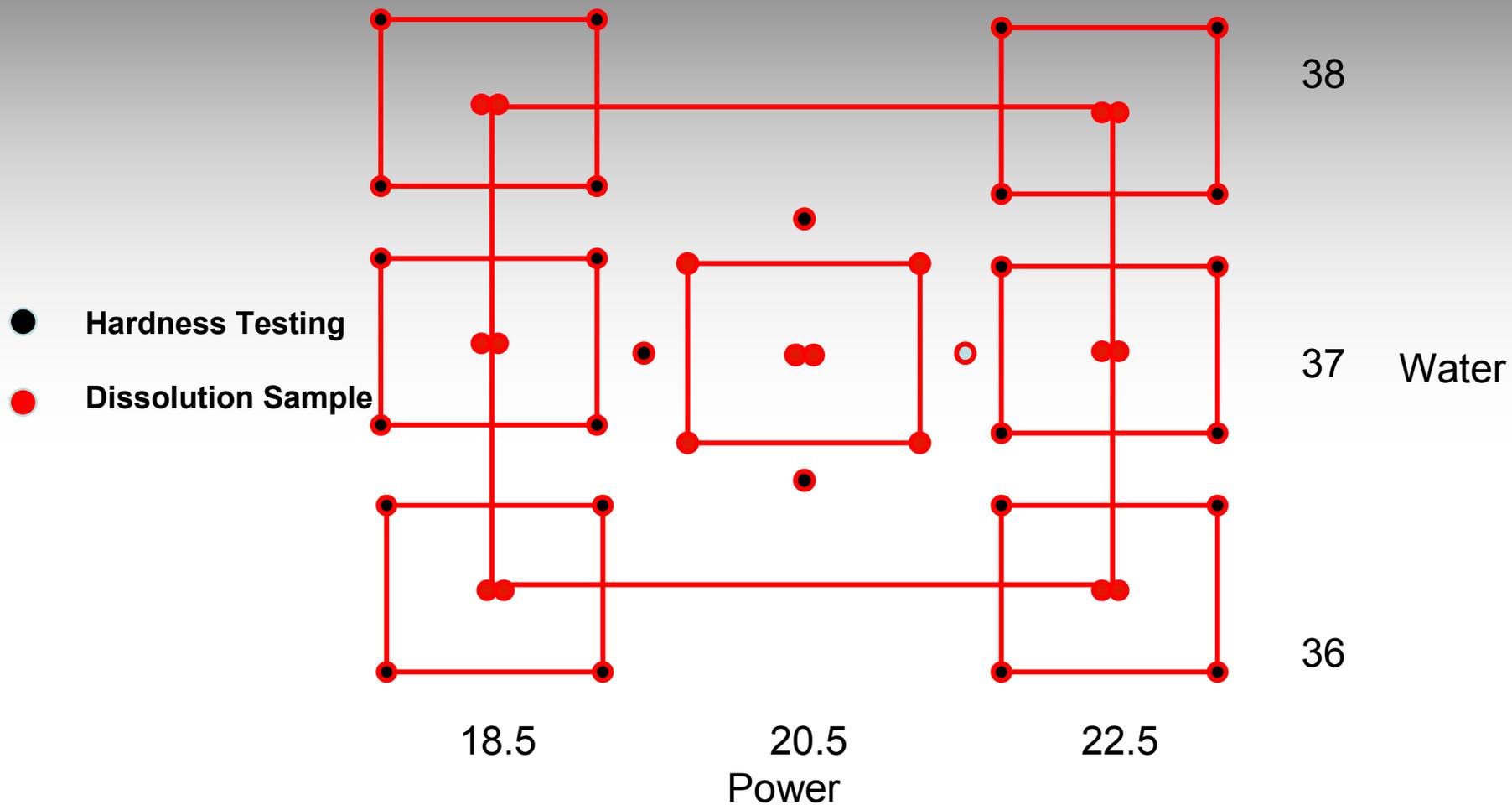
- Compressing study DOEs are nested in granulation study DOE.
- At the center runs of the granulation study (run 1 and run 9), central composite design (CCD) was used for the compressing study.
- For the other 7 granulation runs, minimum design should be used for the compressing study.
- Two compressing process variables
  - Compressing force: 11.5 ~ 17.5 kN
  - Press speed: 70,000 ~ 110,000 tph
- Central composite design with 2 center runs, total of 10 runs
- Minimum design 6 runs



# Compressing Study DOE



# Tablet Hardness & Dissolution Sampling (n=6)



# Dissolution Model

- Full model:

$$\text{Release} = \text{Loading WC PC WC*PC WC}^2 \text{ PC}^2 \text{ FC SC FC*SC FC}^2$$

$$R^2 = 0.97$$

- Final model:

$$\text{Release} = 68.36 - 1.35(\text{Water} - 37) - 1.464(\text{Power} - 20.5) + 2.44(\text{Water} - 37)^2 - 2.99(\text{Force} - 14.5)$$

$$R^2 = 0.91$$

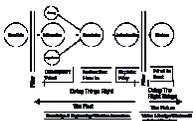
Water = 37.3 → Release minimum

- Standard Deviation of Release Rate:

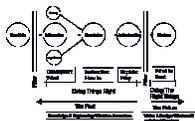
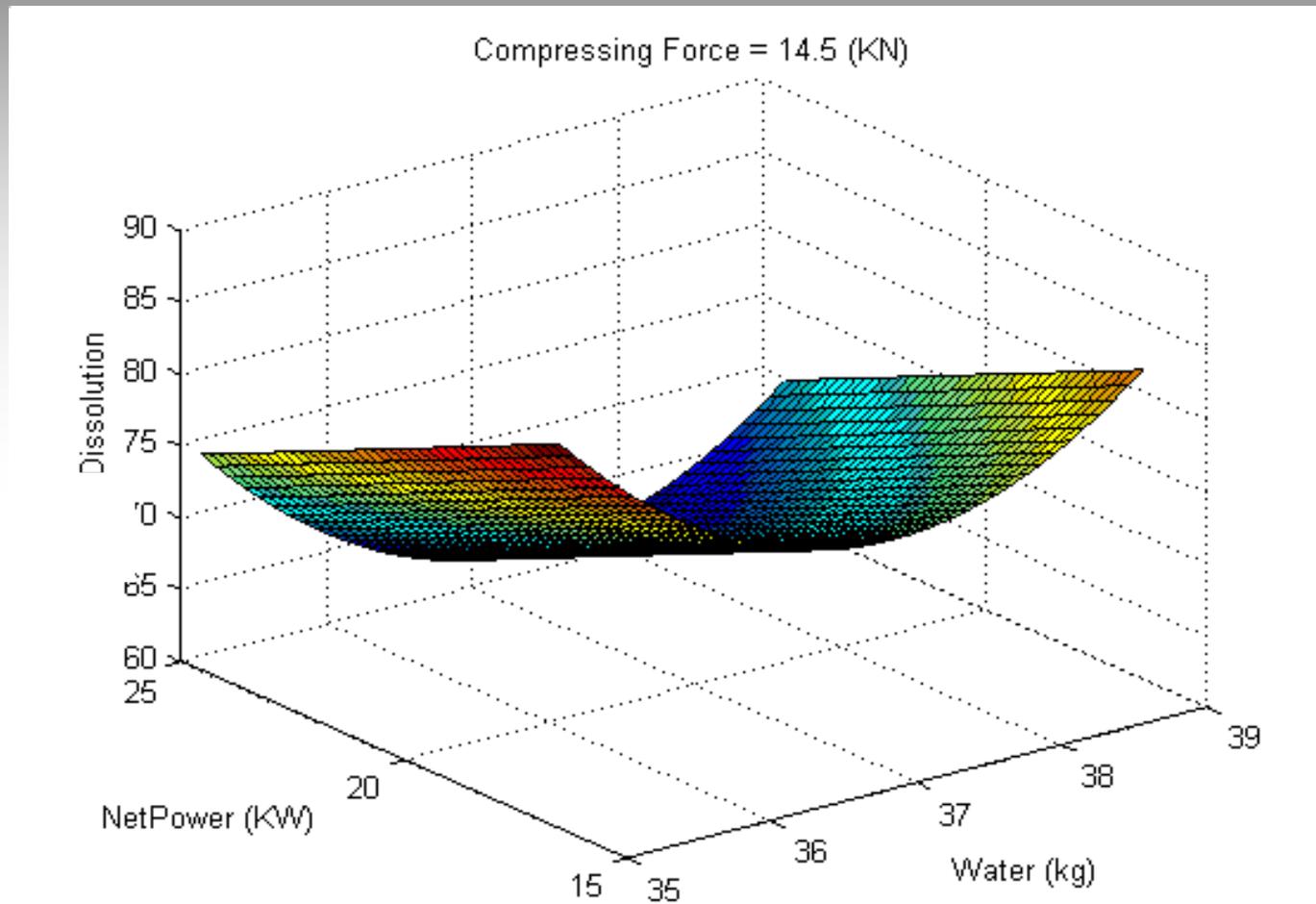
- Release St Dev =  $2.41 + 0.50(\text{Water} - 37) + 0.24(\text{Power} - 20.5) - 0.34(\text{Water} - 37) * (\text{Power} - 20.5) + 0.43(\text{Force} - 14.5)$

- $R^2 = 0.69$

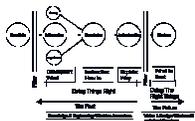
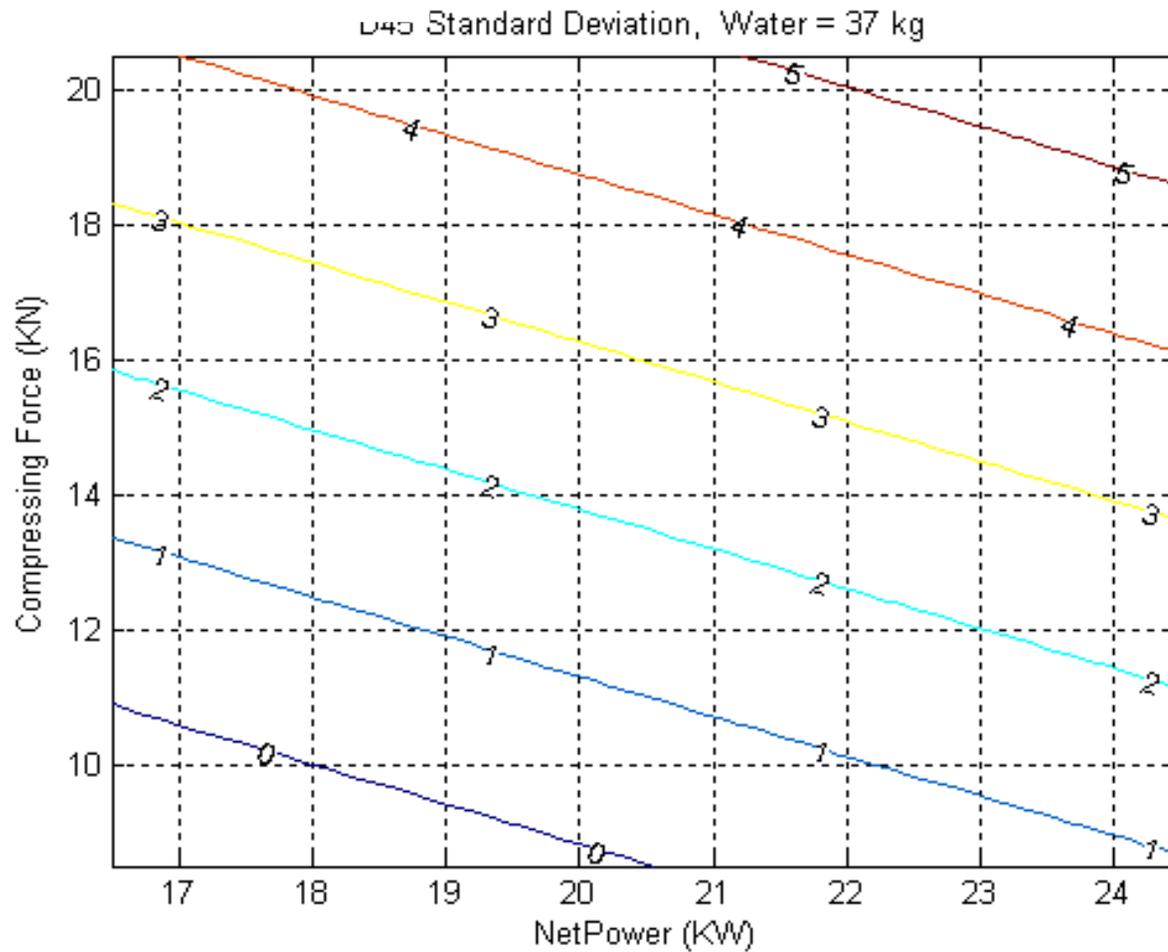
- All linear effects



# Response Surface of Dissolution Rate vs Granulating Power and Water Quantity



# Release Rate Standard Deviation



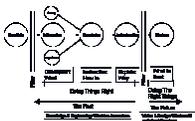
# Case Study #2

## ■ Process Overview

- Fluid-Bed Granulation Process
  - Granulate
  - Dry
- Mill Dried Granules
- Blend
- Compress

## ■ Input Parameters

- Incoming Raw Materials
  - Particle size fraction  $>355 \mu\text{m}$
- Blending Time
- Tableting
  - Compression Force
  - Press Speed

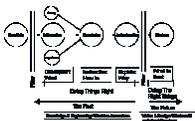
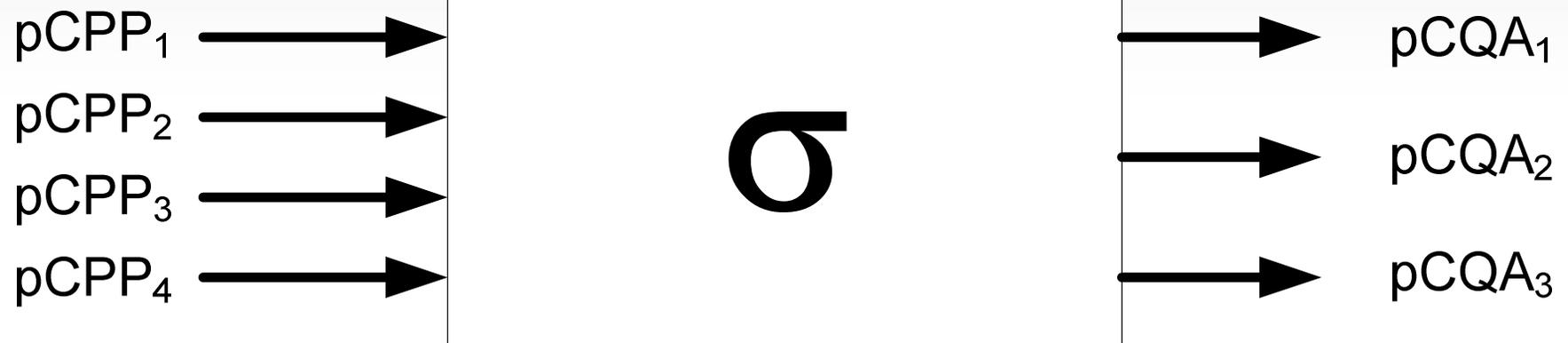


# *Design of Experiments*

## Input

## Process

## Output



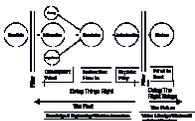
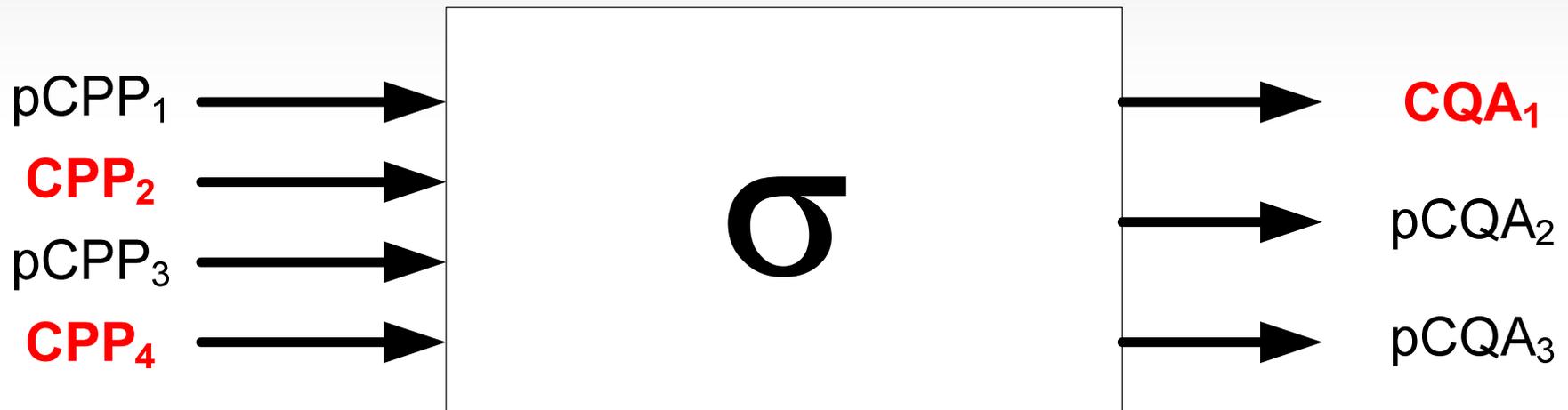
# Design of Experiments

## Outcomes of Experimentation

### Input

### Process

### Output



# Design of Experiments

## SIPOC

### Input

### Process

### Output

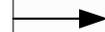
PS >355 mm



Granulation



Milling



Particle Size (Sieve)

Blending Time



Blending

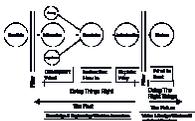
Compression Force  
Press Speed



Compressing

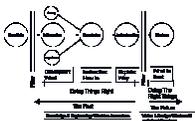
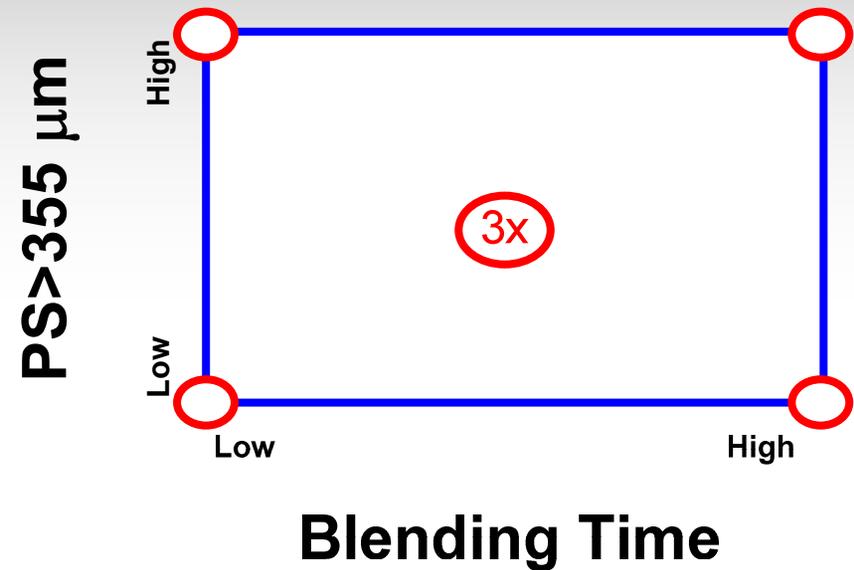


Tablet Hardness  
Dissolution  
Friability  
Content Uniformity



# Design of Experiments Granulations

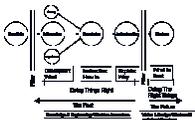
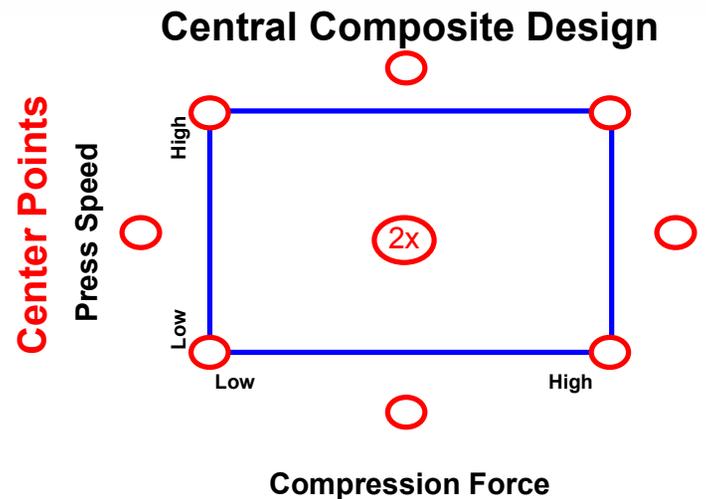
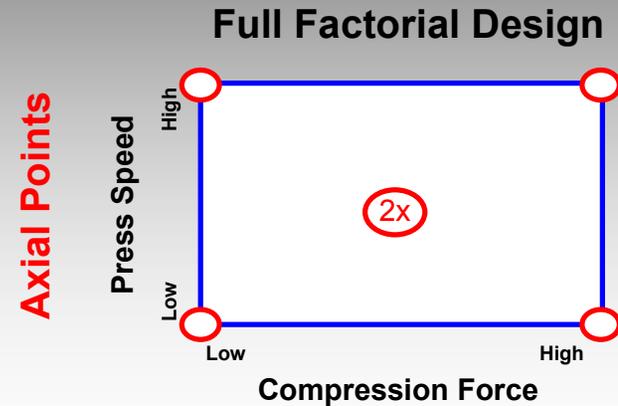
- 7 Granulations Manufactured
  - Full-Factorial Design
  - Three replicated centerpoints



# Design of Experiments

## Compression Phase

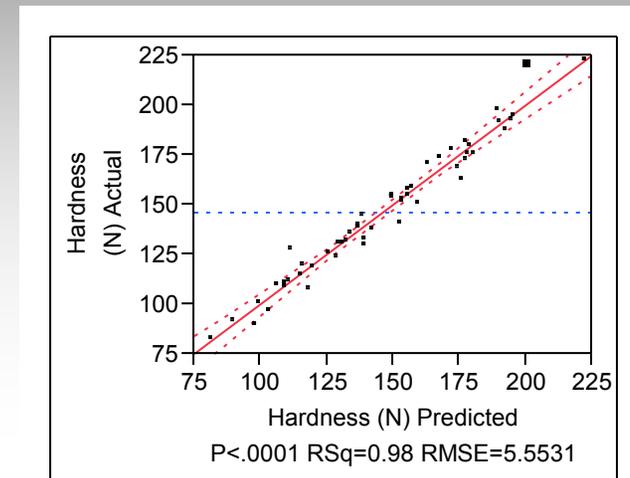
- Full Factorial for All Four Granulation Axial Points
- Central Composite Design for All Three Centerpoints



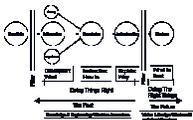
# Analysis

## Impact on Tablet Hardness & Friability (Traditional Analysis)

- Good model developed
  - 2 outlier points
  - $R^2=0.98$
- Statistically Significant Parameters
  - Compression Force (CF)
  - $PS > 355\mu\text{m}$  (PS)
  - Press Speed (RPM)
  - Blend Time (BT)
  - $PS * BT$
  - $PS * CF$



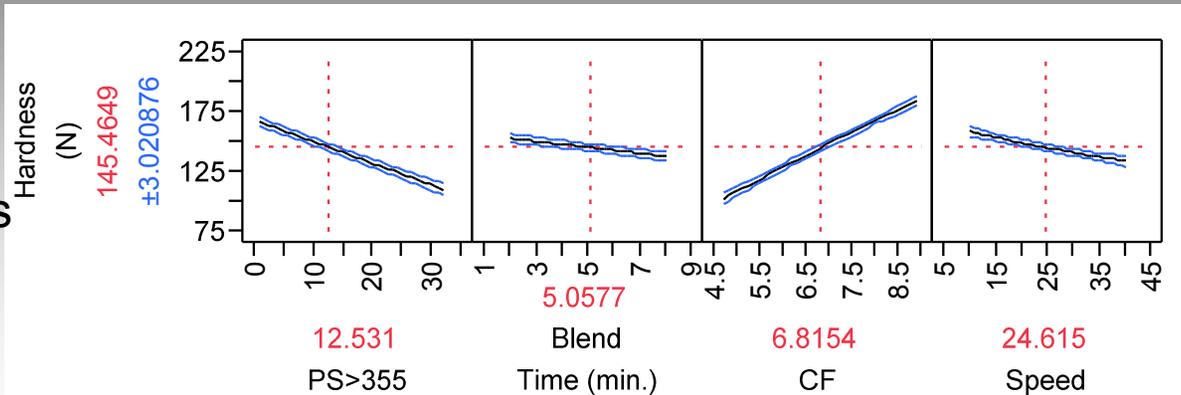
There was no change in friability  
Therefore entire design space is  
within the Proven Acceptable  
Range



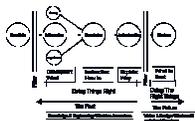
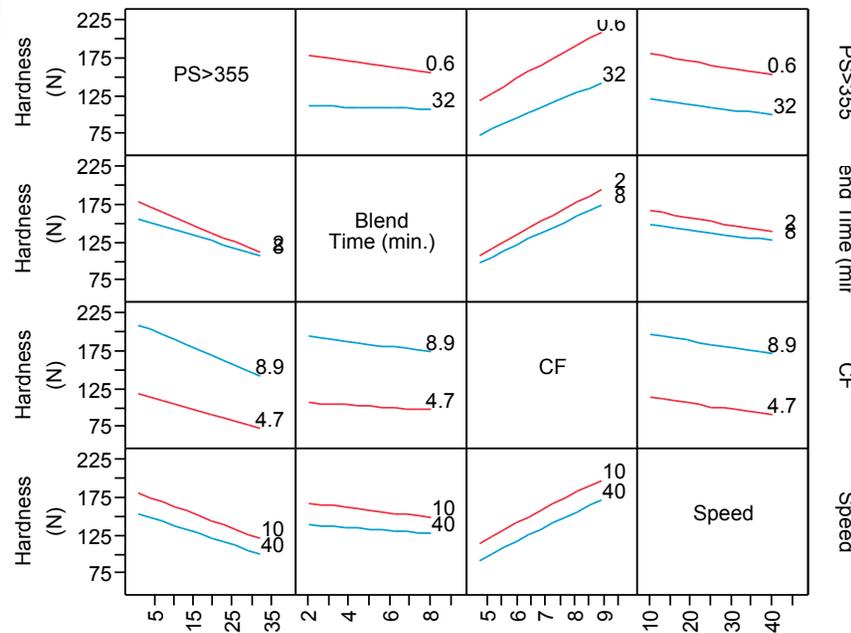
# Analysis

## Main Effects & Interaction Plots

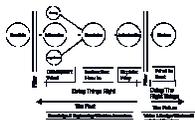
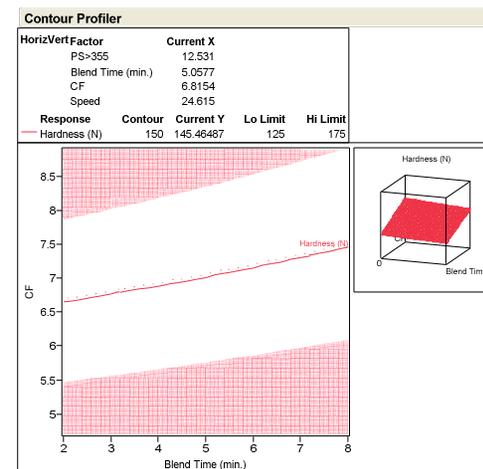
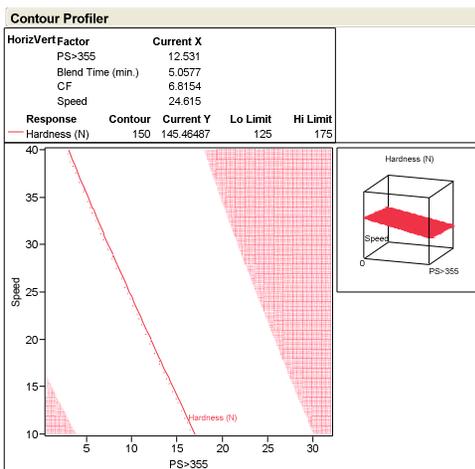
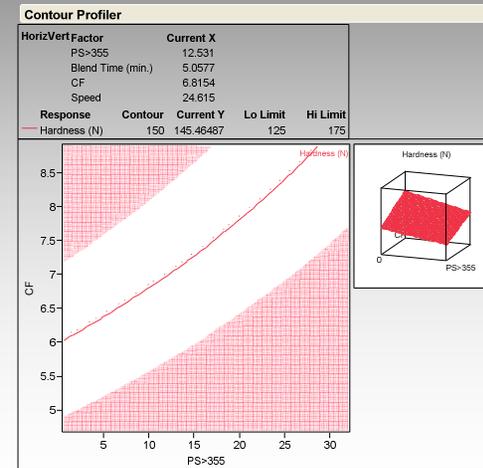
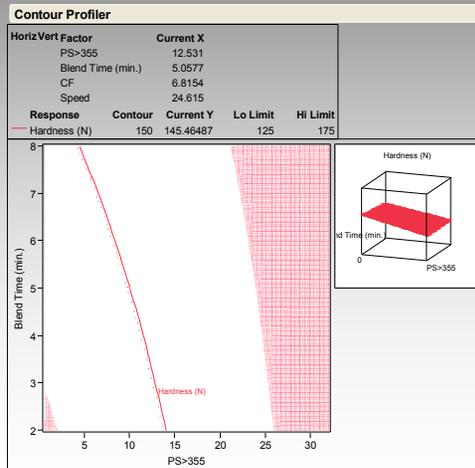
### Main Effects



### Interaction Effects



# Analysis Contour Plots

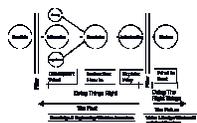


# ***Concluding Remarks***



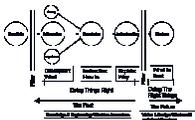
# *Additional Industry Pressures in 2009*

- Significantly reduced pipeline throughput
- Biotech options significantly below expectation
- Driving significantly more complex line extensions
- Resulting in higher risk
- Increased generic competition
- Dramatic increase in counterfeiting
- Major patent expiry cash flow issues
- No significant reduction in the cost of quality
- Are current business and regulatory models sustainable?

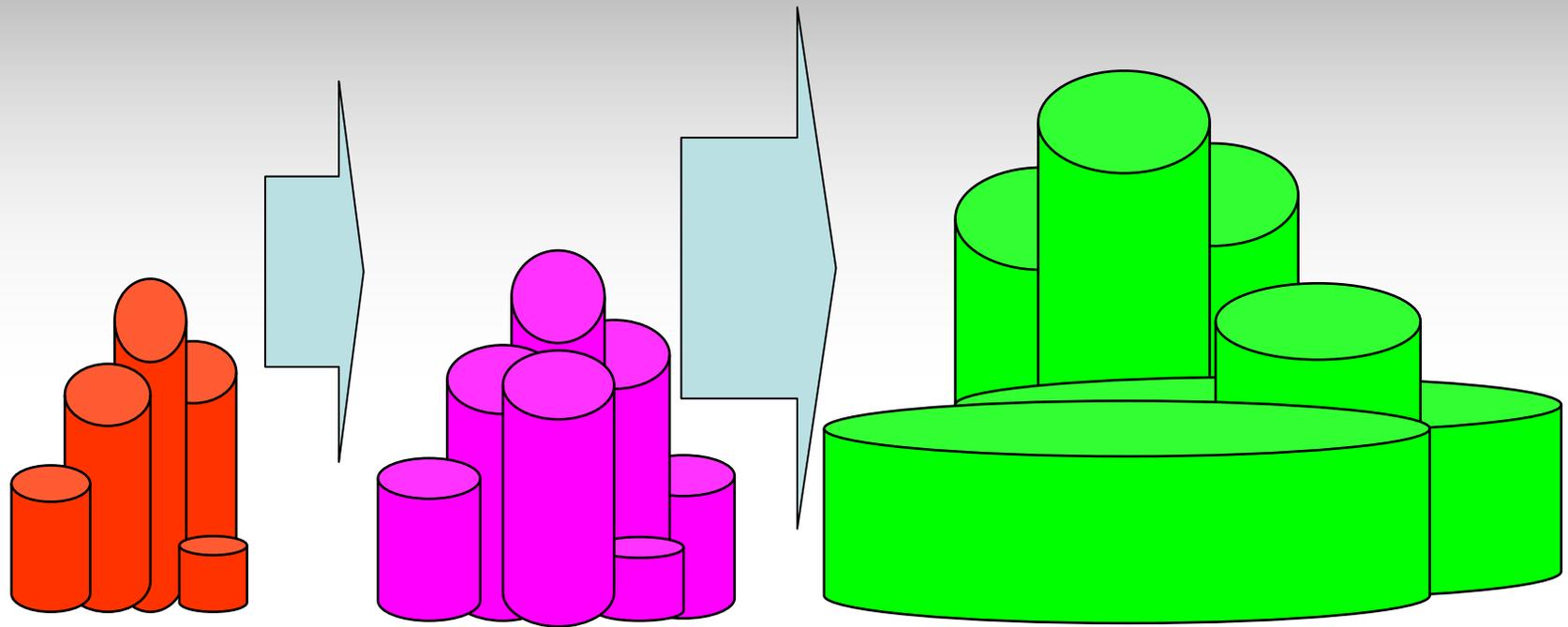


# Today's Environment and Challenges

- Far more intimidating
- Expanding patient expectation and cost awareness
- Globalisation
- Must understand the linkage between process and product specifications and therapeutic performance
- Question the relevance of current manufacturing assets
- Need to establish a continuum between Research, Development and Manufacture to facilitate cost effective technology transfer
- Need to bridge the physical gap between API and Formulated product using particle engineering
- Continuous processing of API's and Drug Product are both on the agenda
- Downsizing and Outsourcing
- Far bigger challenges and opportunities



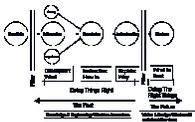
# *The Silo Business Model*



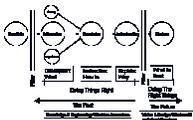
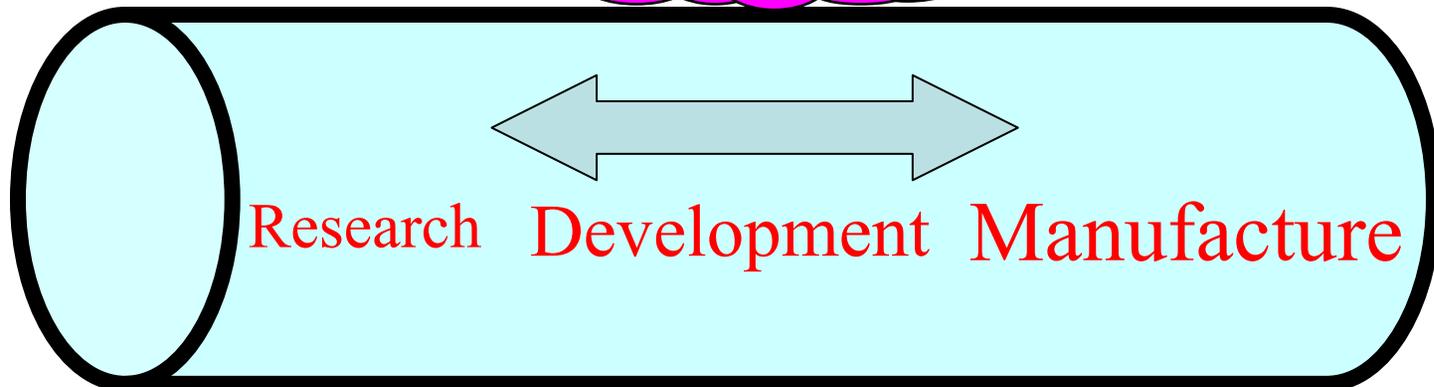
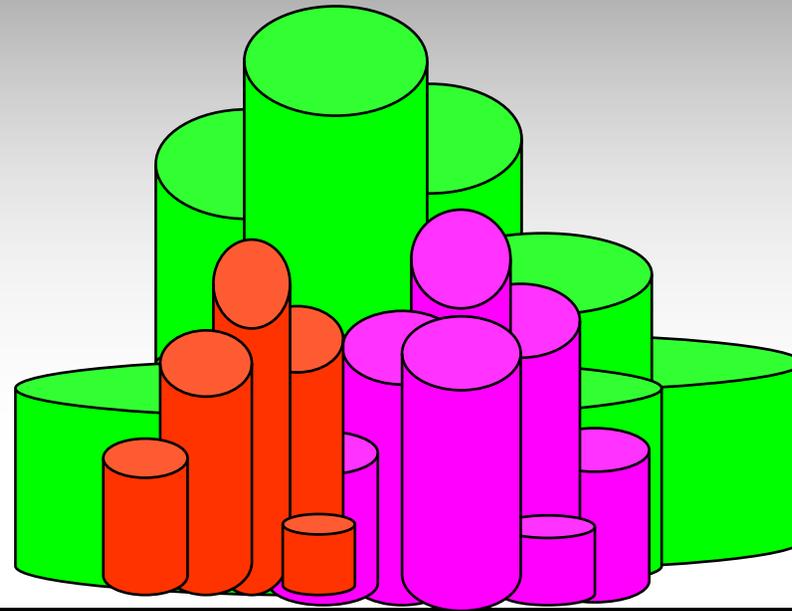
Research

Development

Manufacture



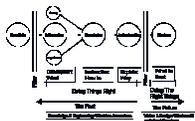
# *The Desired Business Model*



# *Don't Underestimate the Cultural Issues*

## Why Transforming Efforts Fail?

- Not establishing a great enough sense of urgency
- Not creating a powerful enough guiding coalition
- Lacking a vision
- Under communicating the vision by a factor of ten
- Not removing obstacles to the new vision
- Not systematically planning for and creating short-term wins
- Declaring victory too soon
- Not anchoring changes in the corporation's culture



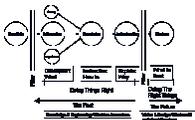
*Leading Change by John Kotter*

“In theory there is no difference between theory and practice.”

“But in practice there is!”

Jan L.A van de Snepscheut

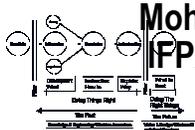
Courtesy Ken Lieper



# Quality by Design

QbD is:

- Scientific, risk-based, holistic and proactive approach to pharmaceutical development
- Deliberate design effort from product conception through commercialization
- Full understanding of how product attributes and process relate to product performance (safety, efficacy)



Moheb Nasr, "FDA's Pharmaceutical Quality Initiative,"  
IFPAC 2007, Baltimore, MD (USA)

**Thank  
You!**

